

Scott S. Mallory
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PROFESSIONAL EXPERIENCE

Project Manager

Vermont Electric Power Company

September 2007 to Present

366 Pinnacle Ridge Rd, Rutland, VT 05701

Responsibilities:

- Collaboratively manage multiple transmission projects through their lifecycle: initiation, planning, execution, scope/cost/schedule control, and closeout. Leadership and accountability of, and reporting on multiple teams to address engineering design, public outreach, cost, stakeholder relations, procurement, and environmental aspects of the project.
- Management of VELCO East Avenue Loop (\$36m), Taft Corners Phase II (\$9m), and Lyndonville (\$15m) projects with a focus on continuous improvement in a learning organization.

Project Lead

Vermont Electric Power Company

September 2006 to September 2007

366 Pinnacle Ridge Rd, Rutland, VT 05701

Responsibilities:

- Assist in collaborative management of transmission project development, public and stakeholder involvement efforts, certificate of public good proceeding, and permitting issues.
 - Scheduling/scoping of deliverables/resources, project presentation in public/private discussions to address impacts/concerns, and coordination of project planning/development among parties and witnesses.

NEPOOL Market Operations Liaison

Vermont Electric Power Company

November 2000 to September 2006

366 Pinnacle Ridge Rd, Rutland, VT 05701

Responsibilities:

- Represent interests of company and Vermont electric utilities before NEPOOL committees and ISO-NE on issues within that forum; (e.g. ISO-NE priorities, wholesale electricity market design changes, financial settlement implications, market/transmission rules, procedures, and Open Access Transmission Tariff changes).
 - Provide written summaries of issues, open discussions, and make presentations to VT utilities, VELCO staff, regulators, and independent power producers to guard against unexpected market issues or outcomes.
 - Collaborate with VT utilities and other New England electric firms, seek comments from, develop consensus positions, formulate strategies and make appropriate correspondence or filings with NEPOOL, ISO-NE, &/or the FERC.
 - Work with ISO-NE staff in Markets, Operations, and Planning departments to understand and develop rules, procedures, & practices that are clearly understood and beneficial to VT utility interests.
- Assist transmission Project Managers with market pricing, generation, demand side management analysis and testimony regarding potential/reliable alternatives to proposed projects; (e.g. bid solicitation/evaluation, management of subcontracted work, testimony & responses).
- Assist in management/participation in Board docket regarding coordinated least cost planning for VT transmission system; collaborative negotiation and settlement among electric utilities and others with focus on minimizing legal expense.
- Provide education to and resolve NEPOOL/ISO-NE issues with respect to changes in market rules, operating procedures, and practices among VT utilities, regulators, and VELCO staff.
- Coordinate with Power Accounting, Operations, Transmission Planning, & Administrative departments to assure that NEPOOL/ISO-NE issues and operational/financial implications are understood and adequately addressed. Assist the Power Accounting department in

Exhibit VELCO-Mallory-1

formulating new business and settlement processes due to changes in the NEPOOL markets and software.

- Lead/support cross departmental team re. improving Customer Relations.

Senior Analyst

Vermont Electric Power Company

August 1997 to November 2000

366 Pinnacle Ridge Rd, Rutland, VT 05701

Responsibilities:

- Take ownership of and supervise changes to the Power Accounting process in moving from a cost based own-load financial settlement system to a market based one for the VT electric distribution utilities. Insure that the quality of the new process is maintained while meeting billing deadlines.
 - Provide leadership to personnel involved in processes; identifying new workload issues and making recommendations to resolve.
 - Assist in the development and implementation of new &/or more efficient ways of processing data within the department. Initiate studies to streamline processes and document and update all procedures.
- Become the primary contact person to the VT utilities and ISO-NE for new market participation and settlement information/issues.
- Insure proper interpretation and application of ISO-NE Market Rules and Procedures. Represent VT in Pool committees as required; communicate results, impacts to department personnel.
- Provide training, information and assistance to department and VT distribution utilities in understanding the market changes, new business processes for market participation, and new settlement implications.
- Coordinate operational changes, and devise operational procedures, due to the NEPOOL markets, with the Manager of Operations and with the VT utility generation operators.

Director of Planning & Regulation

Washington Electric Cooperative

September 1995 to August 1997

P.O. Box 8, East Montpelier, VT 05651

Responsibilities:

- Short term power trading in NE, NY, HQ, & OH markets.
- Direction of procurement and marketing of power supplies and transmission:
 - Ongoing analysis of generation & transmission costs & constraints
 - Transaction evaluation, negotiation and writing of contracts.
 - OASIS & contract transmission reservations, and inter-control area scheduling.
 - Gaining board approval, filing and gaining regulatory approval for long term transactions.
- \$3.5m electricity portfolio optimization and transaction management:
 - Hourly dispatching, costing, and B.I.P. balancing of 12 sources with hourly production costing software.
 - Ongoing contract administration & negotiated adjustments/extensions.
 - Risk management of G&T contingencies & source interactions: Diversification of sources, transmission paths, and contracts.
- Supervision & training of power marketing/accounting personnel for: Analysis, marketing, contracting, and administrative functions
- Direction & implementation of company financial & strategic planning/forecasting.
- Principal company liaison with regulatory agencies, counsel, & other utilities.
- Coordination of financial borrowing and rate increase applications.
- Development & gaining acceptance of cost of service & rate design plans and filings.
- Offering of consultative management with regard to management and board of directors.
- FERC rule interpretation & compliance management.

Utility Resource Planner

Washington Electric Cooperative

July 1991 to September 1995

P.O. Box 8, East Montpelier, VT 05651

Responsibilities:

- Procurement & marketing of power supplies and transmission: Hourly to multi-year.
- Planning, budgeting & cost optimization of portfolio of 12 power sources and DSM.

Exhibit VELCO-Mallory-1

- Hourly generation software dispatch: operations & interchange accounting/billing.
- General ledger balancing of expenses.
- Financial evaluations of power supply & demand resources.
- Preparation & presentation of rate increase filings.
- Management of rate design work.
- Financial & statistical impact analyses and forecasts.
- Consumer revenue research and forecasting.
- Coordination & development of Least Cost Integrated Resource Plans (IRP).
- Representation of the Cooperative with other organizations.
- Leading and consensus building with staff, board members, & regulatory agencies.

EDUCATION & RELATED TRAINING

- University of Vermont, Burlington, VT:
B.S., Finance, School of Business, 1991.
- Burlington Electric Department, Burlington, VT:
Power trading, pool operations, portfolio modeling, & accounting training, 6 mo. 1991.
- University of Nebraska and NRECA:
Management Internship Program Graduate, 1996.
Intensive 6 weeks of: Management, restructuring, strategic/financial planning, negotiating, bilateral contract law, system engineering & TQM.
- American Public Power Association courses:
Allocating the Cost of Service, & Retail Rate Design in 1993 & 1994.
- Numerous seminars on: bulk power markets, power derivatives, & restructuring
- Various research and numerous dialogues with industry professionals and professors.
- Attendance & discussion at countless meetings with New England market participants and ISO-NE staff.
- PMI Project Management Training, 2008.

References Available Upon Request